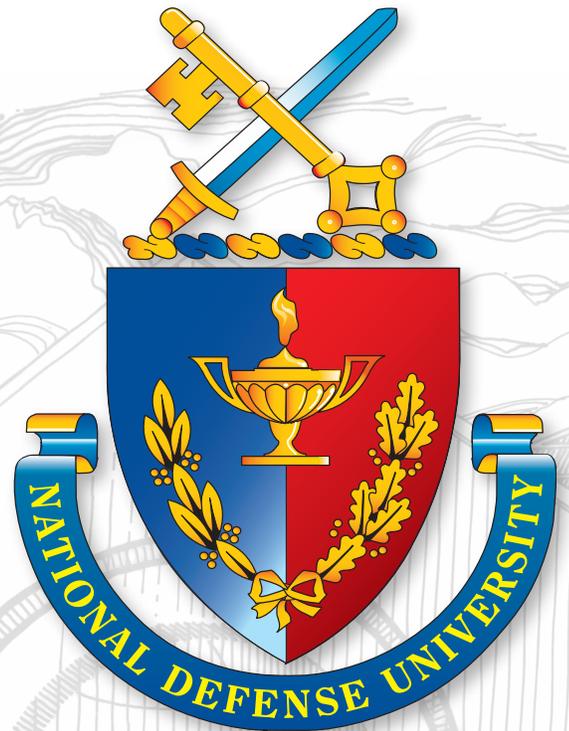


GRADUATION 2011

# NATIONAL DEFENSE UNIVERSITY

*Educating, Developing and  
Inspiring National Security Leaders*



**Ten o'clock  
Thursday, June Seventh  
Two Thousand Eighteen  
Fort Lesley J. McNair  
Washington, D.C.**

NATIONAL DEFENSE UNIVERSITY



# GRADUATION

COLLEGE OF INTERNATIONAL SECURITY AFFAIRS

NATIONAL WAR COLLEGE

COLLEGE OF INFORMATION AND CYBERSPACE

DWIGHT D. EISENHOWER SCHOOL FOR  
NATIONAL SECURITY AND RESOURCE STRATEGY



*Ten o'clock*

*Thursday, June Seventh, Two Thousand Eighteen*

*Fort Lesley J. McNair, Washington, D.C.*

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**DR. LAURA JUNOR**

Director of Research and Strategic Support

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INSTRUMENTAL PRELUDE

MASTER OF CEREMONIES

**DR. JOHN W. YAEGER**

Provost

FACULTY PROCESSIONAL

OFFICIAL PARTY ARRIVAL

PRESENTATION OF THE COLORS AND THE NATIONAL ANTHEM

INVOCATION

WELCOME REMARKS

**VICE ADMIRAL FREDERICK “FRITZ” J. ROEGGE, USN**

President

GRADUATION ADDRESS

**GENERAL PAUL J. SELVA, USAF**

Vice Chairman of the Joint Chiefs of Staff

CONFERRAL OF DEGREES

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**MAJOR GENERAL JOHN M. JANSEN, USMC**

Commandant

BENEDICTION

*A link to graduation photos can be found at:*

[www.ndu.edu](http://www.ndu.edu)

# VICE ADMIRAL FREDERICK “FRITZ” J. ROEGGE

16<sup>th</sup> President, National Defense University



Vice Admiral Fritz Roegge is an honors graduate of the University of Minnesota with a Bachelor of Science in Mechanical Engineering and was commissioned through the Reserve Officers' Training Corps program. He earned a Master of Science in Engineering Management from the Catholic University of America and a Master of Arts with highest distinction in National Security and Strategic Studies from the Naval War College. He was a fellow of the Massachusetts Institute of Technology Seminar XXI program.

His sea tours include USS Whale (SSN 638), USS Florida (SSBN 728) (Blue), USS Key West (SSN 722) and command of USS Connecticut (SSN 22). His major command was as commodore of Submarine Squadron 22 with additional duty as commanding officer, Naval Support Activity La Maddalena, Italy. Ashore, he has served on the staffs of both the Atlantic and the Pacific Submarine Force commanders, on the staff of the director of Naval Nuclear Propulsion, on the Navy staff in the Assessments Division (N81) and the Military Personnel Plans and Policy Division (N13), in the Secretary of the Navy's Office of Legislative Affairs at the U.S. House of Representatives, as the head of the Submarine and Nuclear Power Distribution Division (PERS 42) at the Navy Personnel Command, and as an assistant deputy director on the Joint Staff in both the Strategy and Policy (J5) and the Regional Operations (J33) Directorates.

Roegge completed his first flag officer assignment as the deputy commander, Joint Functional Component Command for Global Strike at U.S. Strategic Command. He then served concurrently as commander, Submarine Group 8; commander submarines, Allied Naval Forces South; deputy commander, U.S. 6<sup>th</sup> Fleet; and director of operations and intelligence (N3), U.S. Naval Forces Europe-Africa. As a Rear Admiral (Upper Half), he served on the Navy Staff as director, Military Personnel Plans and Policy Division (N13) with a concurrent period as director, Total Force Manpower Division (N12) and then as Commander, Submarine Force, U.S. Pacific Fleet.

VADM Roegge assumed duties as the 16<sup>th</sup> President of the National Defense University (NDU) on 25 September 2017. NDU is the University of the Chairman of the Joint Chiefs of Staff and the premier Joint Professional Military Education institution in the Department of Defense. NDU's mission is to develop joint warfighters and other national security leaders through rigorous academics, research and engagement to serve the common defense. The University, through its five component colleges offers graduate-level degrees and certifications to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

# GENERAL PAUL J. SELVA, USAF

## 10<sup>th</sup> Vice Chairman, Joint Chiefs of Staff



General Paul J. Selva serves as the 10th Vice Chairman of the Joint Chiefs of Staff. In this capacity, he is a member of the Joint Chiefs of Staff and the nation's second highest-ranking military officer.

General Selva graduated from the U.S. Air Force Academy in 1980, and completed undergraduate pilot training at Reese AFB, Texas. He has held numerous staff positions and has commanded at the squadron, group, wing and headquarter levels. He served as the Assistant to the Chairman of the Joint Chiefs of Staff, Washington, D.C., where he represented the chairman in interagency matters and acted as the military representative to the Secretary of State. General Selva was also the vice commander of Pacific Air Forces at Joint-Base Pearl Harbor-Hickam, Hawaii. Prior to his

current assignment, General Selva was the commander of Air Mobility Command, and then U.S. Transportation Command at Scott AFB, Illinois.

He earned a Master of Science in Management and Human Relations from Abilene Christian University in Abilene, Texas, and a Master of Science in Political Science from Auburn University in Montgomery, Alabama. General Selva also served as a National Defense Fellow with the Secretary of Defense Strategic Studies Group in Rosslyn, Virginia.

General Selva was awarded the Defense Distinguished Service Medal, the Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit with two oak leaf clusters, the Defense Meritorious Service Medal and the Meritorious Service Medal with three oak leaf clusters.

General Selva is a command pilot with more than 3,100 hours in the C-5, C-17A, C-141B, C-37, KC-10, KC-135A and T-37.

# NATIONAL DEFENSE UNIVERSITY

*Educating, Developing, and Inspiring National Security Leaders*

## MISSION

NDU develops joint warfighters and other national security leaders through rigorous academics, research and engagement to serve the common defense.

## BEGINNINGS

Before World War II, American scholarship in the profession of arms matured in each of the military services more or less independently. Requirements for advanced education for leaders of the nation's military and naval forces were met as they arose through postgraduate colleges set up by and for the respective services. The 20<sup>th</sup> century imposed a growing need for closer ties between force and diplomacy, between America's military services and the industries that arm them, and particularly among our military centers of higher learning and research. This led to the creation of the Army Industrial College in 1924 and, after World War II, the formation of joint colleges of higher learning. These new joint colleges included the Armed Forces Staff College, the National War College, and the Army Industrial College, which later became the Industrial College of the Armed Forces.



NDU was established in 1976 to consolidate intellectual resources and provide joint higher education for the nation's defense community. The Industrial College of the Armed Forces (now the Dwight D. Eisenhower School for National Security and Resource Strategy) and the National War College were the original two constituent colleges of the new institution. The Armed Forces Staff College (now the Joint Forces Staff College) was added to the university in 1981. A year later, the Department of Defense Computer Institute (now the Information Resources Management College) joined. The university's newest school is the College of International Security Affairs, which was created in 2002 as the School for National Security Executive Education.

## A HOLISTIC APPROACH

NDU's education, research, and outreach programs are integrated and mutually supportive, creating an exceptionally rich learning environment. This approach combines the unique strengths of the university's five colleges, research institute, international student program, library, gaming and simulation center, and deep relationships with organizations throughout Washington to produce a whole that is greater than the sum of its parts. Students also benefit from the diversity of their peers, who represent all the military services, along with many federal agencies, private sector companies, and partner nations.

NDU students' experience in the classroom is first-rate and is enriched both by the experienced faculty and by the university's research program. Leading the research program is the Institute for National Strategic Studies (INSS), which was established early in the life of NDU to provide policy research and applied strategic learning, and now provides timely, objective analysis to senior decision makers and supports NDU's

educational programs. Through its five centers, INSS focuses research on key issues ranging from complex operations, to technology and weapons of mass destruction. INSS serves as the university's research arm, think tank, and is one of the most recognized venues in the National Capital Region for scholarly expertise on national security issues. The embedded NDU Press supports education, research, and outreach as the university's cross-component, professional military and academic publishing house.

NDU conducts outreach via the International Fellows program, a multitude of international visits yearly by senior officials from nations that are important to U.S. national security, and via scholarly publications and presentations. Through its International Student Management Office, NDU hosts more than 100 International Fellows each year, who study in the university's colleges and develop a deeper understanding of American government and society. The university also engages peer institutions and senior officials from a wide variety of countries, as well as U.S. universities, to increase understanding and cooperation. In addition, NDU's subject matter experts are frequently called upon to provide briefings for senior officials throughout the U.S. government.

## UNIQUE VALUE

NDU is a strategic national resource that prepares senior leaders to think and operate effectively at the highest levels in an increasingly dynamic, complex, and unpredictable international security environment. It does this by preparing them to understand, develop, and employ strategies that incorporate all elements of national power.

This senior leader development is made possible by NDU's holistic approach and unique combination of curriculum, location, and student/faculty diversity. NDU students develop an understanding of the canon of strategic theory, and are able to apply and creatively adapt this knowledge to current and future security challenges. This foundation of theory and application is informed by cutting-edge research. The educational experience is also enriched by the many distinguished speakers who engage the students in candid discussions. The university's ability to attract these top speakers and build relationships with federal agencies, academic institutions, and international partners is enhanced by its location in Washington, DC. Intentionally integrating students and faculty who come to NDU from all military services and a broad spectrum of interagency, industry, and international partners provides a diversity of thought in every seminar. This ensures that NDU students are exposed to an exceptionally wide range of perspectives, and fosters personal relationships and peer networks, which continue to serve NDU alumni throughout their careers.



# COLLEGE OF INTERNATIONAL SECURITY AFFAIRS

ABDELMADJID, Hassan, Capt  
Chad, Army

AKE, Adam, COL  
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ALZHRANI, Naif, COL  
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Mali, Army



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HRISTOV, Hristo G., COL  
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